Government of India Ministry of Skill Development & Entrepreneurship Economic & Policy Wing (****)

Minutes of the Pre-Bid Meeting

Brief Description of the RfP: Request for Proposal for Consultancy for

Evaluation of 6 Centrally Sponsored Schemes

under Ministry of Skill Development &

Entrepreneurship (MSDE).

Bid Ref: FNo. SD-17/89/2019- O/o SA

Date & Time of Pre-Bid Meeting: 05.11.2019 at 15:30 Hrs

Venue of the Meeting: 2nd Floor, Conference Room, PTI Building,

Sansad Marg, New Delhi.

The Following Officers of MSDE and Bidders attended the pre-bid meeting.

- 1. Dr B. K Ray, Deputy Secretary, E&P Wing (Addtl. Charge), MSDE
- 2. Shri D P Singh, Deputy Secretary, SNP Division, MSDE
- 3. Shri P L Meena, Deputy Secretary, E&P Wing, MSDE
- 4. Shri Sanjay Sharma, Under Secretary, E&P Wing, MSDE
- 5. Shri Alok Nigam, Deputy Director, E&P Wing, MSDE
- 6. Ms. Mamta Meena, Deputy Director, E&P Wing, MSDE
- 7. Mr Tarun Baijnath, Director, Grant Thornton,
- 8. Ms Manisha Bhattacharjee, Sr. Analyst, IPE Global Ltd.
- 9. Dr B S Satyanarayana, Strategic Adviser, Quest Ltd.
- 10. Mr Ashutosh Makup, Deputy Director, National Productivity Council
- 11. Mr Rajat Tokas, Consultant, KPMG
- 12. Mr Senthil Raja, Adviser, Deloitte
- 13. Mr Sudhanshu Malhotra, Sambodhi Research
- 14. Ms Sakshi Chauhan, EY LLP
- 15. Mr Deborshi Chakraborty, EY LLP
- 16. Mr Manish Verma, Jamia Hamdard University
- 17. Mr Harish Nagpal, PWC
- 18. Mr Shuvadeep Ray, Consultant, E&P Wing, MSDE

Proceedings of the Pre-Bid meeting:

- At the Outset, Dr B K Ray, Deputy Secretary, MSDE, welcomed all the participants, made a briefing about the scope of services and purpose of the pre-bid meeting.
- Thereafter he requested the participants to raise the queries one by one starting from those who didn't sent their queries to rest of the participant who had already conveyed their queries through mail.

- 3. The queries from prospective bidders were appropriately responded. The participants were further requested to send their queries in writing through mail, by night same day.
- The response to queries sought from prospective bidders in writing and those asked during the meeting have been compiled as per Annexure-I.
- 5. The amendments made in pursuance of the RfP at Clause 1.7 of the RfP document is hereby extended and the details are as given below:

SL No.	Event Description	Date	Time
1	Last date for submission of bid	18.11.2019	11:00 am
2	Opening of Technical Proposals	19.11.2019	02:30 pm
3	Presentation for Technical Proposal	20.11.2019 to 22.11.2019	(time would be notified separately)

(Sanjay Sharma)

Under Secretary to Government of India

Tel: 011-23465921

Annexure-I

Replies to Pre-Bid Queries

T	Name of I	eg No./Clause	Queries	Reply
L (0.	Organizations EY, KPMG, Grant Thornton, Deloitte, IPE Global, Vision EIS Consulting, NPC, PWC	No./Section/Clause 9/1.7 Schedule of Selection Process/ Last date for submission of bid	The proposal due date is only 2-3 days post Authority response to pre-bid queries, which is a short time. Since considerable time is required for preparing a mandate of this size and detailed information required for Technical and Financial proposals, request to kindly extend the proposal due date to at least 3 weeks post Authority response.	The request has been considered. The last date for submission of proposal has been extended by 10 days.
2	EY, IPE Global,	13/2.2 Conditions of Eligibility of Applicants/(A) Technical Capacity The Applicant should be a Private/ Public limited company or partnership firm or expert institution with operations in India.	Can lead firm enter into the consortium based on schemes and geographical need.	Clause 2.1 of the RfP is self explanatory. In case of consortium the Lead/Primary Bidder shall be legally accountable for the completion of whole project.
	Grant Thornton		We hereby request the Department to kindly include Limited Liability Partnership (LLP) firms under the given criteria.	registered firm/company/institution who has evaluated similar Government projects are eligible.
3	EY, NPC, Sambodhi, Vision EIS Consulting	minimum income of Rs. (fifty) crores per annum fro professional fees duri each of the last 3 (three	al consortium, the firm which fulfill the minimum income of Rs. 50 (fifty) crores pe annum or the firm which fulfill all the eligible genera assignments and eligible specific assignments?	turnover of Rs 50 crores per annum.
2	EY, Vision EIS Consulting, Deloitte, IPE Global, KPMG, PWG	financial years. 13/ 2.2.3 Conditions Eligibility for leading to the personnel of the deployment of the personnel of the deployment of the end of the personnel of the personne	of key came with the key experience of key expected to be based out of the project duration? When the exactly is the expectation from full time deployment key experts? Can non-compersonnel work remotely?	any geographical limitation.
			(ii) Some of the Core Ter Members may not be require	i ent chould be

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			proposal accordingly. Kindly	
	EY, Deloitte, Grant Thornton,		Responsibilities of Civil Engineer is not defined in 2.1.4 Key Personnel for any one of the Scheme for evaluation is being considered to be done and under Form 6- Particulars of Key Personnel is not asked for civil engineer, kindly clarify	Clause 2.2.3 of the RfP defines the role & responsibilities of Civil Engineer.
	EY, KPMG, NPC, Grant Thornton	19/2.13 Technical Proposal: Appendix-I/ Applicants shall submit the technical proposal in the formats at Appendix-I	Will form 6 Particulars of Key Personnel, Form 8 (Abstract of Eligible Assignments of Key Personnel), form 10 (Eligible Assignments of Key Personnel) and form 11 (Curriculum Vitae (CV) of Key Personnel) have to be filled for the non-core team as well?	Yes, for all. Detailed CV of both core and non-core personnel has to be provided.
			According to Clause 2.1.4, Key Personnel have been described as the Core Team and Non-Core Team. However, As per RFP page-11: Non-core Team (Expected to be deployed based on approach and methodology adopted for the assignment and requirements of the client, but not to be evaluated as a part of the bid).	is part of the evaluation criteria.
10	EY, Vision EIS Consulting, PWC	22/ 2.17 Substitution of Key Personnel (2.17.2)/ As a condition to such substitution, a sum equal to 20% (twenty percent) of the remuneration specified fo the original Key Personne shall be deducted from the payments due to the Consultant. In the case of second substitution hereunder, such deduction shall be 50% (fifty percent of the remuneration specified for the original Key Personnel. Any further substitution may lead disqualification of the Applicant or termination the Agreement and shall lead to the substitution of the control of the c	(i) Is this can be relaxed for some extremely unavoidable cases.	This is a hypothetical question. And doesn't need any clarification as such. However, any unique case would be judged or its own merit.

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1	EY	Agreement. 22/ 2.17 Substitution of Key Personnel (2.17.3)/ 2.17.3 Substitution of the Team Leader will not normally be considered and may lead to disqualification of the Applicant or termination of the Agreement and shall be considered as a breach of	Will incapacity or due to health Clause as for other Key personnel applicable here	This would be covered under Force Majeure.
12	EY	Agreement. 23/2.21 Commencement of assignment/ The Consultant shall commence the Services within 3 (three) days of the date of the Agreement or such other date as may be mutually	Consultant should get at least 3 weeks to commence the services	
13	EY, Grant Thornton, Deloitte, IPE Global, PWC	agreed. 22/ 2.18 Indemnity/ The Consultant shall subject to the provisions of indemnity.	(i) It is requested to modify the clause as follows: Indemnify the Authority for a amount not exceedings the value of the Agreement for are direct loss or damage that caused due to any Deficient in services.	nn ne - ny is cy nce nees We nge nunt the
	EY, Grant Thornton	23/ 3.1 Evaluation Technical Proposal / 3.1.2 Each Key Person must score a minimum 60% (sixty per cent) m except as provided herei Proposal shall be rejecte the Team Leader scores than 60% (sixty per marks or any two of remaining Key Person score less than 60% (percent) marks. In cas	arks n. A ed if less cent) the onnel sixty	King

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		Kindly refer table on page 24 Kindly refer table on page 24 Experience: (iii) (bof the strategory we be method greater requerers revision as Experience: (iii) (bof the strategory we be method greater requerers requerers requerers revision as Experience:	ology should be given weightage. Hence you to consider a n on the scoring criteria follows: Relevant ence of the Applicant Proposed Methodology Vork Plan:40 Relevant ence of the Key mel 30 b) Given the complexity we assignment and its gic policy importance, elieve the approach and odology should be given er weightage. Hence st you to consider a ion on the scoring criteria follows: Relevant rience of the Applicant:30 osed Methodology and Plan:40 Relevant	nentioned at Clause 3,1.3 of the RfP document.
15	EY	Schedule-1/ Data Collection and Methodology-sampling Pleas size state hous iciar Pleas sam proi	d further clarity to build approach and methodology se clarify the sampling for selection of e/districts, seholds/stakeholders/benefries under each scheme. The selection is included in the specific or would be paid in the littion to the project cost.	To be carried out as mentioned in Clause-4, Terms of Reference of each Scheme of the RfP document.
	Grant Thornton	Household Surveys - A selected sample of household surveys shall be conducted to assess the beneficiary-level impact of the scheme. However, this household survey design may be quasi-quantitative in	hereby request the partment that the choice of useholds, 6 out of 10 nefitted and 4 out of 10 nefitted, might lead the sed sampling. It	the sample size indicated in the ToR of each Scheme.
		35/ Schedule-1/ Time Schedule/ Agencies will be assessed based on the background and experience of the firm/organization/consortiu	equest further elaboration ave better understanding.	The qualifying criteria is mentioned at Clause 3 of the RfP document will be considered.

Selected Applicant has one Key Personnel, other than the Team Leader, who scores less than 60% marks, he would have to be replaced within 2 working days during negotiations, with a better candidate who, in the opinion of the Ministry, would score 60% (sixty per cent) or above.

3.1.1 In the first stage, the Technical Proposal will be evaluated on the basis of Applicant's experience, its of TOR. understanding proposed methodology and the Work and Plan, of Key experience Personnel. The technical Proposal of only those applicants shall be examined who have qualified the basic criteria of applying for this elaborated bid as "Conditions of Eligibility". The Technical Scoring shall be done by a Technical Committee which shall invite all the eligible bidders for a presentation in front of the Technical Committee. Applicant will be allowed to proposal their explain submitted online at the time of presentation. The Core team that shall be involved with the project should be available at the time of either presentation physically of through web Only those mode. Applicants whose Technical Proposals get a score of 60 (sixty) marks or more out of 100 (one hundred) shall further qualify for consideration, and shall be ranked from highest to the lowest on the basis of their technical score (ST).

(ii) We request reducing the qualifying marks to 50. The clause may be modified as under: Evaluation of technical those Only proposals: Applicants whose Technical Proposals get a score of 50 (fifty) marks or more out of shall 100 (one hundred) further for qualify consideration ·

(ii) & (iii) No change is contemplated in the evaluation criteria.

(iii) (a) Given the complexity of the assignment and its strategic policy importance, (iii) a & b, The evaluation will be done as per the scoring criteria

EY, KPMG, PWC	f f	i) Given the pan-India nature of assignment and requirement for primary field visits to multiple states, districts, blocks and villages for extensive interviews and data collection, we feel that time provided for data collection and analysis is very limited. Further, it may not possible for Key Personnel to carry out these discussions themselves given limited time available and multiple geographies to be covered. We request you to kindly extend the duration of assignment to 6 months. (ii) Kindly clarify whether T+100 days mean calendar days or normal working days.	No change.
EY	Data Collection Methodology: Key Informant Interviews & Focus Group Discussions	Please clarify, there will be logistical arrangement would be required to ensure absolute participation during FGD and how the same will be reimbursed	particular institution
EY	147/ Schedule-1/ C) a. iv Mechanisms to ensure Data Quality/ Use of mobile-based real-time data collection and validation tools should be done to ensure efficiency and accuracy in data collection.	As per the standard industry practice, telephonic verifications and back checks are limited to few questions in the questionnaire where unique answers are expected. Please clarify.	by the Nodal Person of each scheme with written clarification.
	C) a. iii Mechanisms to ensure Data Quality 100% data collected should be validated using a validation checklist. Missing data points should be recollected.	We will give our best efforts to collect all the data point during the survey/FGD however our experience show that some participants may choose not to respond to particular questions/data point due to lack of awareness of knowledge on that particular	s s s s s s s s s s s s s s s s s s s

			subject or unwillingness to answer because of personal reasons. Typically, such instances are not classified as missing data points.	- Lili- savamad
16	EY	251 722 Engashment and	It is not clear, Request for some more clarity on the same.	This would be governed in accordance with the instruction given under GFR 2017.
17	EY	176/Appendix III D-Output- Outcome framework / Output-Outcome framework- For all 5 Centrally Sponsored Scheme under MSDE	applied for all schemes, kindly clarify	Schemes as per RIP
18	IPE Global	Section 2 Clause No. 2.1. Page No. / INSTRUCTION TO APPLICANTS	Kindly clarify if an applicant leading a bid for any one Scheme can become a subpartner to bid for other Scheme.	Only one lead firm can bid for one or more scheme but it cannot be sub partner in another scheme.
19	IPE Global	Scope of Proposal Section 3 Clause No. 3.1.3 Page no. 23-24 / CRITERIA FOR EVALUATION The scoring criteria to b used for evaluation shall b as follows:	under Section 2, but under Section 3, 20 marks have been allotted to Non-core team deployment as per the schem requirement. Kindly clarify.	done as per Clause no 3.1.3 of the RfP document.
20	IPE Global, Deloitte,	Section 3 Clause No. 3.1.4 Page no. 24-25 / Eligible Assignments	With regard to "Eligible General Assignment", w	he Assignments and Elig Specific Assignment of be taken into consideration.

	Grant Thornton	c r	We hereby request the department to kindly allow repetition of assignments and specific assignments	Not accepted. Pls check Note at Clause no. 3.1.4 of RfP document.
1	Vision EIS Consulting Pvt. Ltd.	r manerar r ropesar	We understand this is a value for money solution for the set of terms of reference therefore, request you to kindly indicate a financial slab for each Scheme.	The prescribed annual turnover of 50 crores is applicable to the main bidder irrespective of bidding for one scheme or more scheme.
2	Vision EIS Consulting Pvt. Ltd.	Security/ 2.16.1 An amount equal to 10% (ten per cent) of the Financial Bid Value	We request you to consider retaining the performance security at the rate of 2%-5% to avoid financial burden on the consultant.	No change
23	Vision EIS Consulting Pvt. Ltd.	22/ 2.17 Substitution of Key Personnel/ 2.17.1 Ministry reserves Such replacement should be provided by the selected Applicant within 15 days of the notice period given by the Ministry	We request you to provide minimum of 30 days for new replacements, as recruitment and selection process takes some amount of time.	
24	Vision EIS Consulting Pvt. Ltd.	23/ 3.1.3 The scoring	Breakup per project for e.g how many projects does the consultant need to provide to score full.	marking would be on prata basis.
25	Vision EIS Consulting Pvt. Ltd.	95/7.2.2 Liquidated Damages for Delay/ In case of delay in completion of Services, liquidated damages not exceeding ar amount equal to 1% (one per cent) of the Financia bid Value per week	We request you to revise it to 0.05% of the Financial bid value.	Not Accepted For all the 6 Schemes

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		Tender value in Rs 1,20,00,000/- https://eprocure.gov.in/eproc ure/app	attached below. The Central procurement portal where this RFP document was published mentions that the tender value is Rs 1,20,00,000/ We wanted to understand if the above-mentioned value is allocated for Evaluation of all the 6 Schemes together or Rs 1,20,00,000 is allocated for	
7	KPMG	16/2.3.2/ The Consultant shall not accept or engage in any assignment that would be in conflict with its prior or current obligations to other clients, or that may place it in a position of not being able to carry out the assignment in the best interests of Ministry.	potential conflict of interest.	As per discussion in pre- bid meeting disclosure has to be submitted to this effect.
28	KPMG	17/2.8/ Right to reject any of all proposals	We request you to please clarify whether MSDE plans to allocate only a certain number of proposals to an applicant. If yes, what is the upper limit to apply for the Schemes.	at Clause 2.4 of the RfP.
29	KPMG	20/2.14.2 (i)/ All the costs associated with the assignment shall be included in the Financial proposal. These shall normally cover remuneration for all the personnel (resident, in field, office etc.), accommodation, air fare, equipment, printing of documents, surveys, geometrical investigations etc.	We understand the nature of this assignment and owing to the specificities of the RfP, we request you to kindly share any indicative budget earmarked for evaluation of each of the 6 schemes	been allocated Scheme wise and hence it is not possible to share.
30	KPMG	technical investigations etc. 24/ 3.1.3 (3)/ Relevant experience of the key personnel The remaining 70% shall be awarded for the comparative size and quality of eligible assignments.	We request you to elaborate on parameters to be used to evaluate the "Quality of eligible assignments" It is requested to share the component wise break-up of	the scoring criteria mentioned at Clause 3.1.3 of the RfP document.
31	1 KPMG	25/ 3.1.4/ Provided that th Applicant firm claimin credit for an Eligibl General Assignment sha	ng engagements undertaken be le Key Personnel during the	of The applicant shall submit the details as pe ir Appendix-I, Form-9 of RfP.

			t t to the month	
12	KPMG	fees of at least Rs. 50 (fifty) lakhs for such assignment, and where credit is being claimed by a Key Personnel, she/he should have completed the relevant assignment. 167/ Appendix-I Form-9/	riease commin	The Lead Firm/Member should submit the
	M. M.	Eligible Assignments of Applicant	assignments of sister- concern entities to fulfil the requirements of eligible assignment of the firm (Form-9)	application.
33	KPMG	2.b.v/ To access the intended and actual convergence of the scheme to other developmental programmes of the Central and the State Governments as well as with private sector, CSR efforts, international multilateral and bilateral aid, etc.	Please clarify whether the convergence has to be studied under same umbrella or it can be linked with other umbrella schemes.	As mentioned in the ToR of every scheme.
34	KPMG	33/ ToR 3.a.xiii/ 42/ToR 3.a.xiii/ Putting in place appropriate IT hardware and application software for data collection and management	It may be clarified whether MSDE has existing tie-ups with any such service provider or it proposes to enter into such agreement. This will help us in providing our financial proposal accordingly	MSDE has no tie-ups with any such service provider.
35	KPMG	33/ ToR 4:a/42/ToR 4.a/ Key Informant Interviews & Focused Group Discussions	It has been proposed to cover opinion makers at village level through both KIIs and FGDs. It is requested to clarify the usage of one of these methods for the opinion makers at village level	Clause 4 a of the Tok of every Scheme.
36	KPMG	16/2.3.2/ The Consultant shall not accept or engage in any assignment that would be in conflict with its prior or current obligations to other clients, or that may place it in a position of not being able to carry out the assignment in the best interests of the Ministry	MSDE. Please highlight whether this is a potential conflict of interest as per the RfP contours.	shared with MSDE. MSDE to evaluate and confirm any potential conflict of interest.
37	NPC	The Form-5 and Form-7 at Appendix-I of the RfP	Require certificate from the Statutory Auditor whereas the same are already published in the Annual report which are	annual report duly signed by the Company

				abould be
38	Deloitte	33/ToR Scheme-1/Sampling	Auditor. Further endorsement of the information by Statutory Auditor is difficult. So we request to consider for submission of the Copy of Annual Accounts (Financial Capacity) and Abstracts of Eligible Assignments as endorsed by Director (Finance) of NPC. There are four zones (East, West, North and South). 2 states to be selected from each zone which totals to 8 states. However, it is stated that "In	At least 20% (in each State/UT) of the sample size as mentioned in the ToR of each Scheme to be considered.
			this way, around 12 states (2 from each zone) will be selected" which is contradicting.	And the extent to which the sample is representative of the entire target population.
			Moreover, a disconnect was observed in the sampling methodology provided in the ToRas we assume that the selection of samples needs to be based on the model Govt ITIs supported under the scheme not the districts and the rural areas as specified. Please clarify.	
39	Deloitte	34/ToR Scheme- 1/Mechanism to ensure data quality	50% data should be telephonically verified or back checks to be undertaken. We request the ministry to reduce it to 20% considering the limited time availability for the evaluation. Also, we assume that students (current and past) of ITIs may be from poor background and reaching them again could be a challenge.	20% (in each State/UT)
40	Deloitte	42/ToR Scheme-2/ Sampling	ITIs supported under this scheme spanning 31 states UTs divided into 6 zones and 127 samples were selected covering all states / UTs. It is humbly requested to allow us to sample 2 states per zon	of the sample size as mentioned in the ToR of each Scheme to be considered.
			similar to other schemevaluations. Solution is stated that 12 states to be	

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42	Grant Thornton	Clause 3.1.3, Scoring Criteria, Clause 3 (Pg No. 24)		mentioned at page 79 of the RfP document the bidder may suggest their methodology best suited to meet the objective of the evaluation. The evaluation will be done as per the scoring criteria mentioned at Clause 3 of the RfP document.
			We request the department to kindly clarify whether we are required to propose same or different 5 Key Expert CV's and 8 Non Key Expert CV's for the 6 schemes. We request the department to kindly define the number of Field Investigators to be showcased under each scheme and the marks assigned to each of the 8 Non Key Experts.	
43	Grant Thornton	85/Section 2.3 Termination of Agreement for failure to commence Services/ If the Consultant does not commence the Services within the period specified in Clause 2.2 above, the Ministry may, by not less than 2 (two) weeks' notice to the Consultant, declare this Agreement to be null and void, and in the event of such a declaration, the Bid Security of the Consultant shall stand forfeited	department that the Service Provider must also have the right to terminate the Agreement: i) in the event of non-payment of fees ii) In the event that MSDE fails to abide by the terms of this Agreement.	applicable in this case it is not possible to give the rights as sought.
44	4 Grant Thornton	92/Section 3.5, Insurance to be taken out by the Consultant, Clause 3.5.1 (d) and 3.5.2 (b) and (c)	e department that the give	ne Clause No. 3.5 of the Kir

is not required. Insurance Policies in place. There is no ambiguity. the inform hereby 92/Section 3.6, Accounting, We 45 Grant department in case third Inspection and Auditing Ministry party/independent auditors are Thornton The appoint its auditor to appointed, prior consent of the inspect up to one year Firm must be taken since the from the expiration or Firm is also in the same line of this termination of business. agreement. request hereby We department to kindly add the given clause as follows: The Consultant shall permit and shall cause its Subconsultants to permit, the persons and/or Client appointed by the Client to inspect the Site and/or all accounts and records relating to the performance of the Contract and the submission of the Proposal to provide the Services, and to have such accounts and records audited by auditors appointed by the Client. This Clause 3.7 of the request hereby We Documents RfP document may be 3.7, Section department to kindly add the 46 Grant prepared by the Consultant read in the light of IPR Thornton given clause: to be property of the Law. Ministry (Pg. No. 92 - 93)/ Intellectual Property Rights: The agency shall at all times keep and indemnify indemnified MSDE against all any claims/damages for of infringement Intellectual Property Rights (IPR) while providing its services under the Contract. In addition, the firm should be permitted to use the IPRs in its deliverables for its purposes post the completion of the project.